



# DELTA HOSPITAL AUXILIARY SOCIETY

Annual Report 2025 &  
AGM Package 2026



# Our mission

To support patient care and comfort at the Delta Hospital Campus of Care.

# Our vision

Enriching the lives of our community.





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# DELTA HOSPITAL AUXILIARY SOCIETY

## Annual General Meeting

10:00 am, March 30, 2026  
Coast Tsawwassen Inn  
Chair: Maureen Mooney

### Agenda

#### Meeting called to order

#### Acknowledgement of traditional territories

We acknowledge that we are holding this meeting on the traditional territory of the Tsawwassen and Musqueam First Nations and of all the Hun'qumi'num-speaking people who have been stewards of this land since time immemorial.

#### Auxilian pledge

May we Auxilians be blessed in our service to bring comfort and hope to all who are distressed in mind or body.

May we be guided to serve the aged, the ill, and the very young with generosity, discretion, and gentleness.

May we have the strength to work diligently, the courage to think and speak with clarity and conviction.

Without prejudice or pride, may both wisdom and humility direct our united efforts to do for others as we would have them do for us.

## **AGM called to order**

## **Introduction of guests**

## **Notice of meeting**

As 14 days' notice of meeting has been given and there is a quorum present, the meeting is legally constituted for the transaction of business.

## **Adoption of the agenda of the March 30, 2026 AGM**

## **Adoption of the minutes of the April 14, 2025 AGM**

## **President's report | Maureen Mooney**

Motion to receive the President's report to the 2026 AGM

## **Financial report | Brian Stewart**

Motion to receive the 2025 financial report

Motion to engage KKL CPA to prepare a financial compilation for 2026

## **BCAHA report | Carole Murray, Past President, BCAHA**

## **Ceremony of remembrance | Maureen Mooney**

## **Recognition of outgoing unit coordinator | Maureen Mooney**

## **Recognition of director leaving the Board | Maureen Mooney**

## **Confirmation of the 2026–27 Board of Directors | Maureen Mooney**

Motion to confirm the slate of directors for 2026–27 as presented by the Nominations Committee

**Installation of new Board members** | Carole Murray, Past President, BCAHA

**Adjournment**

# Report from the President & Chair of the Board

I would like to begin my report with an expression of gratitude. I am thankful and awed each day by the dedication and hard work of our 300+ volunteers and all that they have achieved since the Auxiliary began in 1969. I acknowledge the support of the Delta community and the commitment of our small but mighty contingent of paid staff. I could not fulfill the role of President and Chair of the Board without the commitment and professional knowledge of our volunteer Board of Directors.

What unites us—volunteers, community members, partners, paid staff, and volunteer Board members—is our single-minded commitment to the Delta Hospital Campus of Care. Our mission statement really does encapsulate what we do: provide care and comfort to the Delta Hospital Campus of Care. That mission, along with your own example of hard work and dedicated service, inspires me each day.

## Defining care and comfort

What does “care and comfort” look like to an Auxilian? One of our greatest contributions is, of course, the funds dedicated to equipment purchases. This year, our Auxiliary donated \$800k for priority medical equipment and \$750k as part of our \$3M commitment to the Beedie Long-Term Care Centre. We also pledged \$500k for the Hospital's Endoscopy Clinic.

Beyond equipment, DHAS provided:

- \$135k for recreational programming and music therapy for Mountain View Manor as well as spiritual care at Delta Hospital
- Hand-sewn pillows for breast cancer patients through our Pillow Pals program

**“Volunteerism is the rent we pay for living on this planet.” — Shirley Chisholm**

- Stuffed animals and comfort kits for emergency patients
- Seasonal decor throughout the Campus of Care
- Provide funds, along with the Delta Hospital and Community Health Foundation, to treat the hospital staff working on Christmas Eve and Christmas Day.

Care and comfort extend beyond dollars and cents. We regularly received letters of thanks from patrons of the Courtyard Café who received warmth and compassion along with a delicious meal. Community members who frequent the Thrift Shop seek it out as a supportive place to shop for value-priced goods.

Recipients of our bursaries share their gratitude for our support of their career aspirations in the field of healthcare. These are just a few examples of the many ways in which our wonderful DHAS volunteers enact the spirit of our Auxiliary every day.

## Our volunteers

The strength of the DHAS is the daily efforts and faithfulness of our more than three hundred volunteers listed in Better Impact. The daily work you undertake in support of our mission is an inspiration to our entire community. In 2025, DHAS volunteers logged over 70,000 hours of time in our businesses—a truly extraordinary total.



## Our DHAS businesses

DHAS operates three successful businesses: the Courtyard Café and the Dogwood Gift Shop, both located in the lobby of Delta Hospital, and the Thrift Shop located in the heart of Ladner Village.

Two significant decisions impacted our business operations this year. In January of 2025, the Board made the difficult decision to cease providing Lifeline services in our community. Our subscribers were transitioned to Lifeline Canada for continued support.

The second development was the hiring of a Director of Operations, the first such hire in DHAS's history. The Board carefully reviewed our organization's needs, evaluated our current staffing model (including an upcoming retirement), and determined that the appropriate path forward was the hiring of a full-time person to oversee all operations.

## The management team and support unit leaders

The management team consists of Unit and Assistant Coordinators, Daily Supervisors in the Thrift Shop, Gift Shop, and others who come forward to take responsibility for various parts of DHAS.

Better Impact: **Lynda Laughlin** and **Yvonne Chard**

Courtyard Café: **Roberta Chaffe**

Dogwood Gift Shop: Co-Coordinators **Jean Barker** and **Laurie Prak**

Thrift Shop: Coordinator **Karin White**

## Paid support staff and external contractors

DHAS could not continue to operate without the dedication of paid staff and external contractors. I would like to particularly acknowledge **Banafshe Namazi**, who is still very new to her role as Director of Operations but who has already had a significant impact on our organization. I extend my thanks to everyone in DHAS for your support in Banafshe's first few months—we are so grateful to those who have made her feel welcome, listened to her ideas, and supported her during this transitional time.

I would also like to extend sincere thanks to **Kathy Wells**, who will retire on March 30 of this year. Kathy has served as our Business Manager for four years, quietly and efficiently overseeing a host of important tasks: our financial matters including bank deposits, managing investments, supervising bookkeeping, payroll, CRA filings, budgeting, and insurance; Fraser Health liaison, including

managing retail facilities, equipment, storage, and office spaces; human resources, including hiring, training and managing staff; IT including managing POS systems, Telus internet systems, email, computer systems, and website; and much more. Many thanks, Kathy, for your years of service to DHAS.

In addition, I would like to acknowledge and thank:

- Accountant: **KKL CPA**
- Bookkeeper: **Gilles Glusta**
- Courtyard Café: **Roberta Chaffe, Pat Lum, Eileen Nylander, Susan Varhaug, Brenda Thomas, Cathy Britton**
- Insurance: **Rand Nguyen, Marsh**
- Lawyer: **Oliver B. Hamilton, Wilson Rasmussen**
- Technical support: **Ky Co and KVC Systems**

## Partners who support DHAS

**British Columbia Association of Health Care Auxiliaries (BCAHA):** BCAHA is a volunteer-based organization that supports the needs of healthcare centres and hospitals, thus promoting the health and welfare of communities in BC.

The **Delta Hospital and Community Health Foundation** provides DHAS with support and publicity through Lisa Hogle and Jodi Stokes. In addition, they process all the paperwork relating to the purchase of hospital equipment: tenders, purchase orders, invoicing, and more. DHAS does not have capacity to do this so we are extremely grateful for their support.

**Fraser Health** staff including Cathy Wiebe, Executive Director, Elizabeth Zapasnik, Director of Clinical Operations, and Jenn Walker, Volunteer Manager, provided significant support to DHAS in 2025.

## The Board of Directors

I am so grateful to our volunteer Board members, who work hard and bring their much-needed professional skills to DHAS. Our Board membership includes longtime DHAS members and members from the larger Delta community who commit labour and specific skillsets to our Society. In 2023, our members voted to shift away from a council whose members represented areas of the Auxiliary to a board model.

Our volunteer Board of Directors meets monthly. I chair the meetings, which are attended by Board members Elaine Canning, Wendy Childs, Katy Ellsworth, Kelly Guichon, Lynda Laughlin, Don Phelps, Brian Stewart. In addition to

attending these regular meetings, our Board members put in many behind-the-scenes hours attending to networking within our community always with the vision of ensuring DHAS will stay strong for many years to come.

## Committees

The Board oversees three standing committees: the **Executive Committee**, the **Finance Committee**, and the **Governance Committee**. The Executive Committee, consisting of myself, Vice-President **Katy Ellsworth**, Secretary **Lynda Laughlin**, and Treasurer **Brian Stewart**, also meets monthly. The Finance Committee draws together volunteers from DHAS and from the community to provide expert advice and guidance, safeguarding the financial health and sustainability of the organization. The Governance Committee ensures effective Board operations and compliance with provincial and federal laws. The work of all three committees is ongoing.

The Board also operates special committees, including the Bursaries

Committee and the Nominations Committee. DHAS volunteers from our business units also sit on these committees. Operational committees include the Staffing Committee and the Communications Committee. Whenever possible, we include volunteers from our other units on Board committees. This year, volunteers served on the staffing and communications committees, as well as on the bursaries and nominations committees.

## Closing

Many hundreds of people donate many hundreds of hours each year to this organization. I acknowledge and thank the volunteers who quietly give their time, energy, and heart to support the Delta Hospital Campus of Care through their service to our Society. DHAS is a living testament to the power of community spirit. I am privileged to be a part of it.

*Maureen Mooney*

**President and Chair of the Board of Directors**

# Report from the Treasurer

In 2025, the Hospital Auxiliary had another strong financial year. This report provides a summary of our financial performance for the year and financial position at year end. Full financial details are provided in the Compilation Engagement Report, prepared by the accounting firm of KKL CPA, included in Appendix C.

The **Thrift Shop** had another strong year. The excess of receipts over disbursements for 2025 was \$1.7 million, \$200,000 more than the 2025 budget of \$1.5 million. Receipts in 2025 were \$1.87 million and have continued to climb each year since 2020.

The **Dogwood Gift Shop** had a good year with receipts of \$122,000, 7% above budget. The excess of receipts over disbursements was \$55,300 compared to the 2025 budget of \$49,800.

The **Courtyard Café's** financial performance improved marginally in 2025. A deficiency of \$27,600 was experienced in 2025 compared with a deficiency of \$30,300 in 2024. The 2025 budgeted deficiency was \$29,600. We are continuing to work on improving the

Café's performance and bringing down the deficiency. At the same time, we consider the Café to serve a valuable role in the Delta Hospital, justifying a reasonable deficiency.

The **Lifeline** operation ended in April, 2025. For this period the excess of receipts over disbursements was \$16,200, 41% below the budgeted excess of \$27,500. Although profitable, decreasing subscribers and receipts, increased competition, and the level of volunteer and management time requirements, resulted in the decision to end operations.

Office (General) had net disbursements of \$105,600 before amortization, compared to 2024's net disbursements of \$14,400. The main contributors to the increased deficiency were: lower interest income due to declining interest rates, and; recruitment fees for added administrative staff. Office expenses consist of general business overheads that do not relate to one particular business unit.

In total, Excess Receipts over Disbursements for 2025 was \$1,638,021

before amortization, compared to an Excess of \$1,606,348 for 2024.

Due to continued strong receipts in 2025 and substantial financial reserves, we were able to easily meet our hospital donation targets. In 2025 we donated \$800,000 to the Delta Hospital Foundation for hospital equipment; \$750,000 for the second instalment of the Extended Care Unit (\$3 million in total is being donated to the new ECU), and; \$133,125 for other hospital programs.

Our Cash Position at the end of 2025 was \$3.4 million in cash and investments, basically unchanged from \$3.4 million at the 2024 year end. Our net assets (assets less debts) at the end of 2025 was \$4.6 million.

Due to our continued strong financial position, and good outlook for 2026, we have budgeted for increased donations in 2026. These include increasing our

donation to the Hospital for equipment by \$50,000 to \$850,000; making our second installment of \$750,000 towards the new Extended Care Unit; \$500,000 towards the new Endoscopy Clinic; and \$135,000 in other donations to the Campus of Care

Our finances are being carefully managed to meet our forecasted level of donations over the next five years, while ensuring there are sufficient reserves on hand at all times to remain in a strong cash position, to cover any future unforeseen events.

In closing, thank you to all our volunteers and staff for your continued generous support of the Society. It is because of you that we remain in a strong financial position and are able to make a difference in the standard of health care in our community.

*Brian Stewart*

**Treasurer**

# Report

## from the Director of Operations

The role of Director of Operations was introduced in November 2025 to support the continued growth and long-term sustainability of the Auxiliary's business operations, which play an essential role in generating funds that support patient care and comfort at the Delta Hospital Campus of Care. As the scale of these operations has expanded over time, the intention of this role is to provide operational coordination and support so that volunteers can continue to focus on the work they enjoy while ensuring the systems supporting their efforts remain strong and sustainable. This work helps protect the Auxiliary's ability to serve the hospital and community for many years to come.

The Auxiliary's three business units (the **Courtyard Café**, the **Dogwood Gift Shop**, and the **Thrift Shop**) continue to play a vital role in supporting the Auxiliary's mission of providing care and comfort

to patients and families at the Delta Hospital Campus of Care, while also serving as welcoming spaces for patients, visitors, hospital staff, and members of the community.

The **Courtyard Café** continued to provide a welcoming and valued service for hospital staff, patients, and visitors. As activity on the hospital campus increased, the Café welcomed the return of many familiar faces from the community. Beyond daily service, the Café played a role in supporting staff morale and wellness throughout the year.

Staff participated in several hospital initiatives and events, including the hospital staff BBQ organized by the Delta Hospital Wellness Committee, where the Café helped support the event by providing food and refreshments. The Café also contributed to a number of seasonal staff activities within hospital

departments, including holiday-themed events such as an Ugly Sweater contest and a Halloween pumpkin carving contest. Initiatives such as Christmas gift bags and staff raffles offering free lunches provided opportunities for patients and visitors to show appreciation for nurses, doctors, and hospital teams who care for the community every day.

The **Dogwood Gift Shop** experienced a year of growth and learning as the volunteer team continued to refine operations and expand product offerings for patients, visitors, and hospital staff. Approximately forty volunteers supported the shop in 2025, helping create greater consistency in daily operations compared with the previous year. Several new suppliers were introduced along with a new clothing line that was added in response to customer feedback and requests. These additions were well received by shoppers and contributed to continued engagement with the shop.

Throughout the year, volunteers worked collaboratively to better understand the needs of both hospital visitors and the broader community. This period of learning and adjustment helped strengthen the team's confidence in managing the shop and supporting its ongoing contribution to the Auxiliary's fundraising efforts.

The **Thrift Shop** experienced another strong year and remains the primary revenue generator for the Auxiliary. In addition to its financial success, the shop continued to be an important hub of community engagement. Volunteers proudly represented the Auxiliary in the Ladner May Days Parade, where the Thrift Shop float was awarded first place.

The shop also remained highly active within the Ladner Village community throughout the year. Volunteers supported Ladner Village Market Days, participated in the Village Open House, and welcomed visitors during the Christmas Tree Lighting, often extending store hours to accommodate increased community activity. A highlight of the year was the annual Christmas Shop, which transforms the furniture store into a festive seasonal marketplace and draws shoppers from across the Lower Mainland.

Creative retail initiatives also contributed to the shop's success. Several specialty pop-up jewellery sales were held throughout the year, showcasing rare and carefully curated pieces collected by volunteers. These events attracted strong customer interest and featured thoughtful merchandising, including themed displays such as a Mother's Day collection designed to help shoppers find meaningful gifts. The continued growth in community donations reflects

the shop's success and popularity, while also presenting operational challenges in managing unsellable items, recycling, and available space.

Across all three business units and in conjunction with ancillary units such as Pillow Pals, the office unit, and the hospital unit (now overseen by Fraser Health), more than 300 volunteers generously contribute their time, knowledge, and dedication in service to the Delta Hospital Campus of Care and the community. Their generosity, experience, and commitment are the foundation of the Auxiliary's success and the impact it continues to have within the hospital and the wider community.

As the Auxiliary's businesses continue to grow in scale and complexity, thoughtful operational support will remain important in ensuring that volunteers are well supported and that each unit continues to operate effectively. Strengthening

communication between units, supporting volunteer leadership, and developing practical tools and procedures will help ensure that the Auxiliary's businesses remain resilient and well positioned to serve the community.

Looking ahead, operations will focus on strengthening the systems and support that enable volunteers and our businesses to continue thriving while ensuring the Auxiliary remains strong and able to serve the hospital and community for many years to come. Opportunities include improving operational structure within the Thrift Shop, strengthening inventory flow in the Gift Shop, and exploring ways to enhance customer experience and engagement across all units. These efforts are intended to support sustainable growth and help ensure that the Auxiliary remains strong and able to fulfill its mission for the next decade and beyond.

*Banafshe Namazi*

**Director of Operations**

# Ceremony of *Remembrance*

## Presentation by Brian Corkum

**David Batchelor**, served 2023–25

**Sharon Bell**, served 2022–25

**Dorothy Dawson**, served 2010–25

**Allen Falk**, served 2010–2020

**Lori MacLennan**, served 2002–25

**Joan Matkin**, served 1987–2020

**Helen Tripp**, served 1991–2021

**Donna Whitty**, served 2006–2015



# Annual Volunteer hours

Unit	Volunteers	Hours	Average
Administration	2	305	152
Board	12	1062	86
Communications	3	363	121
Gift Shop	40	4642	116
Hospital Unit	9	1071	119
Office	6	426	71
Pillow Pals	10	1627	163
Thrift Shop	277	61,203	221
<b>Total</b>	<b>359</b>	<b>70,699</b>	



# Service Recognition

Volunteers who achieved a service milestone in 2025 were recognized at our Holiday Luncheon in December.

## **FIVE YEAR PINS**

Gift Shop

Patricia Mullis

Laurie Prak

Thrift Shop

Brian Corkum

Al Davidson

Karin Esslinger

Beth Kitts

Tania Johnson

Kathy Ross

Brian Stewart

Cathy Stewart

Pillow Pals

Diane Anderson

## **TEN YEAR PINS**

Gift Shop

Penny Batchelor

Beverley Baylissl

Thrift Shop

Janet Ellis

Jean Evans

Sue King

Connie Mazo

Karen McNair

Kathy Robertson

Gillian Stone

Barb Wolfe

**FIFTEEN YEAR PINS**

Hospital/Office

Marilyn Jones

Margaret Jensen

Thrift Shop

Lina Moffat

Mary Moubert

Joan Parry

**TWENTY YEAR PINS**

Gift Shop

Dawn Wilkins

Hospital/Office

Dorothy Beleznay

Thrift Shop

Marilyn Bennett

Sue McMillan

Laura Matheson

Sherna Udwadia

**LIFETIME PINS (25 YEARS)**

Thrift Shop

Yvonne Chard

Thelma McLean

# Confirmation of the 2026–27 Board

**Cheryle Beaumont**

**Lynda Laughlin**

**Wendy Childs**

**Maureen Mooney**

**Katy Ellsworth**

**Don Phelps**

**Kelly Guichon**

**Kathy Slater**

**Corrie Lane**

**Brian Stewart**



# Appendix A

Minutes of AGM, April 14, 2025

# Delta Hospital Auxiliary Society

Annual General Meeting 10:00 a.m., April 14, 2025

**Tsawwassen Coast Inn**

## Minutes

1. Meeting called to order at 10:01 a.m. – Jim Short

49 members and 5 guests in attendance

2. Acknowledgement of Traditional Territories – Jim Short

3. Guest Speaker – Hugh Burke

4. Introduction of Guests

- Barbara Worwood, Lower Mainland District Director, B.C. Association of Healthcare Auxiliaries
- Bill Lee, KKL, Chartered Professional Accountant
- Kathy Wells, DHAS Business Manager

5. Notice of Meeting – As 14 days' notice of meeting has been given and there is a quorum present, the meeting is legally constituted for the transaction of business.

6. Adoption of the Agenda of the April 14, 2025 AGM – moved Katy Ellsworth, seconded Elaine Canning – Carried

7. Adoption of the Minutes of the April 15, 2024 AGM – moved Hugh Burke, seconded Cathy Bayley – Carried

8. Reports: President and Treasurer moved to approve annual reports – moved Maureen Mooney, seconded Angela Smith – Carried

9. Financial Report – Maureen Mooney

- Motion #2025-10 moved Maureen Mooney, seconded Katy Ellsworth. Move to receive the 2024 Financial report. Carried
- Motion #2025-11 moved Kelly Guichon, seconded Hugh Burke. Move to engage KKL CPA to prepare a Financial Compilation for 2025. Carried

10. BCAHA Report – Barb Worwood

BCAHA's role is to liaise with government on behalf of all healthcare auxiliaries and to promote communication and sharing amongst member auxiliaries.

11. Ceremony of Remembrance recognizing those Active and Inactive members who have passed away since the April 15, 2024 AGM - 16 members were recognized and Jack Froud was added on advise of a member.

12. Service Recognition – Service Pin Presentation

- Five-year pins – Glenda Pettit, Patricia Phillips, Terry Pickering
- Ten-year pins – Ray Hill, Liz MacDonald, Lexi Matthew, Emily Nelsen
- Fifteen-year pin – Jill McKinnon
- Twenty-year pin – Peter Douglas, Tom Martineau
- Lifetime (Twenty-five-year) pin – Dianne Hillairet, Therese Trabelsi

13. Recognition Lifeline Coordinator – Brian Stewart acknowledged for his leadership in the transfer of DHAS Lifeline to Lifeline Canada.

14. Recognition of Directors leaving the Board – Paul Banns and Trusha Kassam left the Board during the year for personal reasons and Richard Stewart leaves the Board to devote his volunteer service to the Thrift Shop.

15. Confirmation of the 2025-26 Board

- Hugh Burke
- Elaine Canning
- Wendy Childs
- Katy Ellsworth
- Kelly Guichon
- Lynda Laughlin
- Maureen Mooney
- Don Phelps
- Jim Short
- Brian Stewart

16. Installation of New Board Members by Barb Worwood, Lower Mainland Director, BCAHA

17. Adjournment – 11:20 a.m.

Minutes recorded by: Lynda Laughlin

# Appendix B

## DHAS Board members 2026–27 Biographies

### Cheryle Beaumont

Cheryle Beaumont is new to DHAS, joining the Board in 2026. She has had an extensive career in both public and independent education and consulting on governance, stewardship and leadership development in many sectors. Cheryle is most appreciative of the positive impact DHAS has on the local health benefits for our community and the services provided for the citizens of Delta.

### Wendy Childs

Wendy Childs joined DHAS in 2025 after a career in various industries in which she used her business management and problem-solving skills at multiple levels. She has used these skills to contribute to the

Board in her rookie year by participating in the Bursary and Governance Committees and generally stepping up where she could. As a frequent visitor to the Delta Hospital with her now grown children, she felt joining the DHAS Board provided a perfect way to give back to the Delta Campus of Care.

### Katy Ellsworth

Katy Ellsworth joined DHAS in 2024 following a 35-year career in communications, mainly in higher education contexts. What Katy values most about DHAS is that it allows Delta residents from a variety of backgrounds to contribute meaningfully to healthcare in our community. Katy currently serves as Vice-President of DHAS and is responsible

for communications, advertising, print materials, the newsletter, and social media.

## Kelly Guichon

Kelly Guichon joined the board of DHAS in 2025 following a career in nonprofits, leadership and agriculture. What Kelly values most about DHAS is the commitment, passion, dedication and achievements of its 300+ volunteers. Kelly currently serves as a Board Director and is actively involved in the staffing and bursaries ad hoc committees, as well as with community engagement.

## Corrie Lane

Corrie Lane is thrilled to be joining DHAS in 2026. A Chartered Professional Accountant and lifelong Delta resident, he runs a local accounting practice and brings fifteen years of financial leadership experience to the board. Corrie is proud to advance DHAS's mission and contribute to healthcare initiatives that directly benefit our community.

## Lynda Laughlin

Lynda retired in 2011 after 34 years of service with Vancouver Coastal Health, initially working in payroll with the majority of years spent in human resources and

labour relations. At retirement, Lynda's position title was Human Resources Advisor. Lynda began volunteering at the Thrift Shop in 2012 working as a runner, before taking on the Thursday Daily Supervisor role. She served as Thrift Shop Coordinator from 2017 to 2019 and then returned to the Collectible team. She has served on the Council, later the Board, since 2017 and is currently Board Secretary.

## Maureen Mooney

Maureen is a retired nurse with a lifelong passion for caring for others; she spent many years serving patients and families with compassion and dedication. Now enjoying retirement, she loves spending time reading and staying active in her community. She is happily married and a proud mother and grandmother who cherishes time with her growing family. Continuing her commitment to service, she currently serves as Chair of the DHAS Board, helping guide its mission and support the community she cares deeply about.

## Don Phelps

Don Phelps has been a member of DHAS since 2022 and served on the Board since its inception in 2023. Currently in his second 2-year term, he is past Treasurer.

He retired in 2020 from a satisfying career in design and construction management of engineering of tunnel and dam projects. Don is a dedicated advocate and supporter of the Delta Campus of Care and the Auxiliary Society through his work on the Board. He is grateful for the commitment and hard work of our volunteers and glad to be part of such an important organisation in our community.

## Kathy Slater

Kathy Slater recently joined the DHAS, bringing with her 27 years of experience in the Federal Public Service. She possesses valuable expertise in strategic planning and stakeholder relations. Kathy is a firm believer in the importance of community and the impact of volunteerism. In 2022 she began volunteering with the

Heron Hospice Society and is eager to contribute to the long-standing tradition of community service upheld by the DHAS.

## Brian Stewart

Brian Stewart joined DHAS as a Thrift Store volunteer in 2021, and still serves as a DCO. He was the Coordinator of DHAS's Lifeline division for 3 years, until it closed in 2025. He joined the Board and became Treasurer in 2025. Brian has a Commerce degree from UBC and was a certified accountant. His work career was in corporate banking, public accounting and 30 years as a controller in the transportation industry. As Treasurer, Brian is responsible for overseeing DHAS's financial assets and cash flow, and maintaining accurate financial records.

# Appendix C

Statement of financial information as at  
December 31, 2025

Prepared by KKL CPA



**DELTA HOSPITAL AUXILIARY SOCIETY**  
**Financial Information**  
**Year Ended December 31, 2025**

**DELTA HOSPITAL AUXILIARY SOCIETY**  
**Index to Financial Statements**  
**As at December 31, 2025**

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**COMPILATION ENGAGEMENT REPORT**

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To the Members of Delta Hospital Auxiliary Society

On the basis of information provided by management, we have compiled the statement of financial position of Delta Hospital Auxiliary Society as at December 31, 2025, and the statements of changes in net assets, receipts and disbursements and cash flows for the year then ended, and Note 3, which describes the basis of accounting applied in the preparation of the compiled Financial Statements ("financial information").

Management is responsible for the accompanying Financial Statements, including the accuracy and completeness of the underlying information used to compile it and the selection of the basis of accounting.

We performed this engagement in accordance with Canadian Standard on Related Services (CSRS) 4200, *Compilation Engagements*, which requires us to comply with relevant ethical requirements. Our responsibility is to assist management in the preparation of the Financial Statements.

We did not perform an audit engagement or a review engagement, nor were we required to perform procedures to verify the accuracy or completeness of the statements provided by management. Accordingly, we do not express an audit opinion or a review conclusion, or provide any form of assurance on the Financial Statements.

Readers are cautioned that the Financial Statements may not be appropriate for their purposes.

Delta, British Columbia  
March 12, 2026

**KKL CPA**  
KKL CPA  
Chartered Professional Accountants

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**Location (Burnaby)**

#370-9940 Lougheed Hwy. Burnaby, BC V3J 1N3  
Tel: (604) 497-0105 Email: info@kklcpa.com

**Location (Delta)**

1133 56 St. Delta, BC V4L 2A2  
Tel: (604) 943-4711 Email: delta@kklcpa.com

**Website**

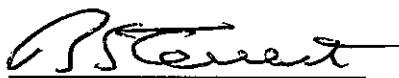
www.kklcpa.com

**DELTA HOSPITAL AUXILIARY SOCIETY**  
**Statement of Financial Position**  
**As at December 31, 2025**

	<b>2025</b>	<b>2024</b>
<b>ASSETS</b>		
<b>Current</b>		
Cash	\$ 103,947	\$ 113,631
Term deposits (note 5)	3,344,789	3,340,947
Accounts receivable	285	6,282
Accrued interest receivable	67,488	94,989
Inventory	22,238	25,288
Prepaid expenses	13,593	16,968
	3,552,340	3,598,105
Property and equipment (note 6)	1,120,181	1,175,808
	\$ 4,672,521	\$ 4,773,913
<b>LIABILITIES AND NET ASSETS</b>		
<b>Current</b>		
Accounts payable and accrued liabilities	\$ 42,059	\$ 47,015
Bursary payable	1,500	2,250
Government remittances payable	19,313	13,280
Deferred revenue (note 7)	-	988
	62,872	63,533
<b>Net Assets</b>		
Restricted	2,000,000	2,250,000
Unrestricted	2,609,649	2,460,380
	4,609,649	4,710,380
	\$ 4,672,521	\$ 4,773,913

See accompanying notes to financial statements

**APPROVED BY THE BOARD OF DIRECTORS:**



**DELTA HOSPITAL AUXILIARY SOCIETY**  
**Statements of Changes in Net Assets**  
**Year Ended December 31, 2025**

	Unrestricted	Restricted	Total	
			2025	2024
<b>Net assets, beginning of year</b>	\$ 2,460,380	\$ 2,250,000	\$ 4,710,380	\$ 4,817,460
Excess of receipts over disbursements	1,582,394	-	1,582,394	1,533,963
Contributions to Delta Hospital	(933,125)	(750,000)	(1,683,125)	(1,641,043)
Contribution to restricted fund	(500,000)	500,000	-	-
<b>Net assets, end of year</b>	<u>\$ 2,609,649</u>	<u>\$ 2,000,000</u>	<u>\$ 4,609,649</u>	<u>\$ 4,710,380</u>

**DELTA HOSPITAL AUXILIARY SOCIETY**  
**Statement of Receipts and Disbursements**  
**Year Ended December 31, 2025**

	2025	2024
<b>Receipts</b>		
General Fund	\$ 158,491	\$ 216,018
Thrift Shop Unit	1,872,338	1,723,655
Gift Shop Unit	122,236	120,459
Lifeline Unit	77,002	233,194
Cafe Unit	213,433	221,895
	2,443,500	2,515,221
 <b>Disbursements</b>		
General Fund	264,073	230,379
Thrift Shop Unit	161,810	152,904
Gift Shop Unit	66,893	68,783
Lifeline Unit	71,619	204,590
Cafe Unit	241,084	252,217
	805,479	908,873
 <b>Excess of receipts over disbursements before amortization</b>	1,638,021	1,606,348
 Amortization	55,627	72,385
	\$ 1,582,394	\$ 1,533,963
 <b>Excess of receipts over disbursements</b>	\$ 1,582,394	\$ 1,533,963

**DELTA HOSPITAL AUXILIARY SOCIETY**  
**Statement of Cash Flows**  
**Year Ended December 31, 2025**

	<u>2025</u>	<u>2024</u>
<b>Operating Activities</b>		
Cash receipts from:		
Customers	\$ 2,282,770	\$ 2,290,333
Interest	165,787	200,007
Donations	27,453	17,874
	<u>2,476,010</u>	<u>2,508,214</u>
Cash payments to suppliers and employees	(798,727)	(913,628)
Contribution to Delta Hospital	<u>(1,683,125)</u>	<u>(1,641,043)</u>
<b>Cash from (used in) operating activities</b>	<u>(5,842)</u>	<u>(46,457)</u>
<b>Investing Activities</b>		
Increase (decrease) in term deposits	<u>(3,842)</u>	<u>(339,574)</u>
<b>Cash (used in) investing activities</b>	<u>(3,842)</u>	<u>(339,574)</u>
<b>Net increase (decrease) in cash</b>	(9,684)	(386,031)
<b>Cash, beginning of the year</b>	<u>113,631</u>	<u>499,662</u>
<b>Cash, end of the year</b>	<u>\$ 103,947</u>	<u>\$ 113,631</u>

**DELTA HOSPITAL AUXILIARY SOCIETY**  
**General Fund**  
**Statement of Receipts and Disbursements**  
**Year Ended December 31, 2025**

	<u>2025</u>	<u>2024</u>
<b>Receipts</b>		
Interest	\$ 138,286	\$ 200,996
Donations	19,506	10,236
Miscellaneous	699	4,786
	<u>158,491</u>	<u>216,018</u>
<b>Disbursements</b>		
Accounting	9,834	9,367
Advertising and publicity	6,797	5,677
Bank charges	4,102	4,027
Bursary	23,000	24,000
Conferences and education	464	5,402
Consulting	-	13,189
Equipment	2,070	2,294
Foundation assistance	10,000	-
Insurance	42,409	35,732
Office supplies, stationery and miscellaneous	11,928	17,038
Professional fees	6,668	6,105
Recruitment fees	24,939	-
Telephone	2,697	2,074
Travel	-	1,345
Special events	10,493	10,626
Uniforms	2,072	1,577
Wages and benefits	106,600	91,926
	<u>264,073</u>	<u>230,379</u>
<b>Deficiency of receipts over disbursements before amortization</b>	(105,582)	(14,361)
Amortization	<u>55,627</u>	<u>72,385</u>
<b>Deficiency of receipts over disbursements</b>	<u>\$ (161,209)</u>	<u>\$ (86,746)</u>

**DELTA HOSPITAL AUXILIARY SOCIETY**  
**Thrift Shop Unit**  
**Statement of Receipts and Disbursements**  
**Year Ended December 31, 2025**

	<u>2025</u>	<u>2024</u>
<b>Revenue</b>		
Sales	\$ 1,826,538	\$ 1,671,352
Recycling	37,936	44,765
Donations	7,864	7,538
	<u>1,872,338</u>	<u>1,723,655</u>
<b>Disbursements</b>		
Advertising	3,021	2,548
Bank charges	19,737	16,357
Cleaning	25,595	22,060
Equipment rental	1,686	1,609
Garbage removal	34,145	29,613
Office and miscellaneous	1,669	4,874
Rentals	7,684	6,482
Repairs and maintenance	14,925	11,779
Supplies	20,290	20,211
Telephone	830	664
Travel	890	1,640
Utilities	13,616	15,206
Volunteer	3,892	4,436
Wages and benefits	13,830	15,425
	<u>161,810</u>	<u>152,904</u>
<b>Excess of receipts over disbursements</b>	<u>\$ 1,710,528</u>	<u>\$ 1,570,751</u>

**DELTA HOSPITAL AUXILIARY SOCIETY**  
**Gift Shop Unit**  
**Statement of Receipts and disbursements**  
**Year Ended December 31, 2025**

	2025	2024
<b>Revenue</b>		
Sales	\$ 122,153	\$ 120,359
Donations	83	100
	<u>122,236</u>	<u>120,459</u>
 <b>Costs of goods sold</b>		
Inventory, beginning of year	25,288	2,703
Purchases	<u>57,074</u>	<u>58,133</u>
	82,362	83,421
Inventory, end of year	<u>22,238</u>	<u>25,288</u>
	<u>60,124</u>	<u>61,183</u>
 <b>Gross profit</b>	<u>62,112</u>	<u>59,276</u>
 <b>Operating expenses</b>		
Advertising	1,049	309
Bank charges	2,180	1,909
Equipment	-	1,203
Office and miscellaneous	2,023	2,108
Repairs and maintenance	-	1,807
Telephone	543	593
Travel	<u>974</u>	<u>306</u>
	<u>6,769</u>	<u>8,235</u>
 <b>Excess of receipts over disbursements</b>	<u>\$ 55,343</u>	<u>\$ 51,041</u>

**DELTA HOSPITAL AUXILIARY SOCIETY**  
**Lifeline Unit**  
**Statement of Receipts and disbursements**  
**Year Ended December 31, 2025**

	2025	2024
<b>Receipts</b>		
Subscription fees	\$ 77,002	\$ 233,194
	77,002	233,194
<b>Disbursements</b>		
Advertising	196	3,503
Bank charges	-	32
Equipment, repairs and parts	70	12,772
Monitoring fees	42,561	127,854
Office supplies, stationery and miscellaneous	1,161	4,329
Telephone	540	1,970
Travel	1,713	5,878
Volunteer	87	132
Wages and benefits	25,291	48,120
	71,619	204,590
<b>Excess of receipts over disbursements</b>	\$ 5,383	\$ 28,604

**DELTA HOSPITAL AUXILIARY SOCIETY**  
**Café unit**  
**Statement of Receipts and disbursements**  
**Year Ended December 31, 2025**

	<u>2025</u>	<u>2024</u>
<b>Sales</b>	\$ 213,433	\$ 221,895
<b>Direct Cost</b>	<u>76,990</u>	<u>77,187</u>
<b>Gross Profit</b>	<u>136,443</u>	<u>144,708</u>
<b>Operating expenses</b>		
Bank charges	5,167	4,636
Office supplies, stationery and miscellaneous	1,110	499
Repairs and maintenance	687	5,054
Telephone	593	593
Wages and benefits	<u>156,537</u>	<u>164,248</u>
	<u>164,094</u>	<u>175,030</u>
<b>Deficiency of receipts over disbursements</b>	<u>\$ (27,651)</u>	<u>\$ (30,322)</u>

**DELTA HOSPITAL AUXILIARY SOCIETY**  
**Notes to Financial Statements**  
**Year Ended December 31, 2025**

**1. ORGANIZATION**

The Delta Hospital Auxiliary Society is incorporated under the Society Act of British Columbia as a not-for-profit society and is exempt from income tax as a registered charity under the Income Tax Act. The charitable purpose of the Society is to support patient care and comfort at the Delta Hospital Campus of Care.

**2. PRESENTATION**

This compiled financial information includes the activities of the Society's General Fund (including Hospital Unit), Thrift Shop Unit, Gift Shop Unit, Lifeline Unit and Cafe Unit.

**3. BASIS OF ACCOUNTING**

The basis of accounting applied in the preparation of the statement of financial position of Delta Hospital Auxiliary Society as at December 31, 2025, and the statements of changes in net assets, receipts and disbursements and cash flows for the year then ended is the historical cost basis and reflects cash transactions with the addition of:

- accounts receivable less an allowance for doubtful accounts
- inventory valued at cost
- investments recorded at cost
- property, plant and equipment amortized on a systematic basis
- accounts payable and accrued liabilities

**4. COMPARATIVE FIGURES**

Some of the comparative figures have been reclassified to conform to the current year's presentation.

**5. TERM DEPOSITS**

Term deposits include short term investments maturing in less than a year with interest rates ranging from 2.90% to 3.58%.

**6. PROPERTY, PLANT AND EQUIPMENT**

	Cost	Accumulated amortization	2025 Net book value	2024 Net book value
Land	\$ 922,052	\$ -	\$ 922,052	\$ 922,052
Buildings	1,130,275	940,531	189,744	241,178
Building Improvements	500,816	500,816	-	-
Cafe renovation	310,282	310,282	-	-
Furniture & equipment	64,987	56,602	8,385	12,578
	<b>\$ 2,928,412</b>	<b>\$ 1,808,231</b>	<b>\$ 1,120,181</b>	<b>\$ 1,175,808</b>

**7. DEFERRED REVENUE**

Deferred revenue represents subscription fees received in advance for Lifeline Unit communicators.

**DELTA HOSPITAL AUXILIARY SOCIETY**

**Notes to Financial Statements**

**Year Ended December 31, 2025**

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**8. CONTRIBUTED SERVICES**

Volunteers contribute in excess of approximately 70,000 hours (2024: 66,000) during 2025 to assist the Society in carrying out its service delivery activities. Because of the difficulty of determining their fair value, contributed services are not recognized in the compiled financial information.

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**9. RESTRICTED FUND**

The fund was established to support Delta Hospital and Community Health Foundation for the Long-Term Care capital campaign and expansion of the Endoscopy Suite at the Delta Hospital Campus. These restricted funds are not available for other purposes without the approval of the Board of Directors.

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